



San Bernardino Mountains Community Hospital  
District  
SPECIAL DISTRICT BOARD OF DIRECTORS  
MEETING - SBMCHD Board Strategic Planning  
Retreat  
January 17, 2025  
8:00 am-5:00 pm Pacific Time

UCLA Lake Arrowhead Lodge  
Library Room  
850 Willow Creek Road  
Lake Arrowhead, CA 92352

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**Board Members:**

**Gerald Hinkley, President**  
**Cheryl Robinson, Vice President**  
**Berrick Smart, Treasurer**  
**Barry Hoy, Secretary**  
**Jeri Simpson, Director**

**Staff Members:**

**Mark Turner, Chief Executive Officer**  
**Terry Peña, Chief Operating Officer/Chief Nursing Officer**  
**Yvonne Waggener, Chief Financial Officer**  
**Kimberly McGuire, Chief Philanthropy Officer**

**Medical Executive Committee Members:**

**Bijan Motamedi, MD, Chief of Staff**  
**Lawrence Walker, MD, Vice Chief of Staff**  
**Walter Maier, MD, Treasurer**

**SBMCHD Foundation:**

**Peter Venturini, Foundation President**

**I. OPEN SESSION**

*(8:15 a.m. Gerry Hinkley)*

**II. CALL TO ORDER**

*(8:15 a.m. Gerry Hinkley)*

**A. Welcome and Introductions**

*(8:15 a.m. to 8:30 a.m. Mark Turner)*

**III. PUBLIC COMMENTS: Government Code Section 54954.3 Sections A & B**

The public has the right to address the legislative body on any item of interest to the public. A time restraint may be implemented at the discretion of the Board President.

**IV. ADJOURN TO CLOSED SESSION (Closed session pursuant to California Health and Safety Code § 32106 and Civil Code § 3426.1)**

**CLOSED SESSION AGENDA ITEMS:**

**A. Presentations and Information to Help with Strategic Planning**

1. Hallett Philanthropy Presentation  
(8:30 a.m. to 9:30 a.m.)
2. CC Media Presentation  
(9:30 a.m. to 10:30 a.m.)
  - i. Market Campaign Objectives
  - ii. Marketing Strategy
  - iii. The Essential Budget Increase

**B. Strategic Planning**

1. Market and Operations  
(11:00 a.m. to Noon)
  - i. Review data and analysis from previous WIPFLI work
2. Strategic Priority Development  
(12:30 p.m. to 4:30 p.m.)
  - i. SWOT
    - I. Situational Assessment
    - ii. Developing Strategic Priorities
      - I. Review of Current Strategic Priorities
      - II. Develop Strategic Priorities for Next Three Years

**C. Summary of Day**

(4:30 p.m. to 5:00 p.m.)

**V. RETURN TO OPEN SESSION**

**A. Closed Session Report**  
(*Gerry Hinkley*)

**B. Public Report of Decisions**  
(*Gerry Hinkley*)

**VI. NEXT BOARD ATTENDED MEETING**

Regular Board of Directors Meeting

Thursday, January 30, 2025, 1:00 p.m.

(Days and times are subject to change, please refer to published agenda for exact times.)

**VII. FINAL ADJOURNMENT**



San Bernardino Mountains Community Hospital  
 District  
 SBMCHD Regular Board of Directors Meeting  
 January 30, 2025  
 3:00 pm-5:00 pm Pacific Time

UCLA Lake Arrowhead Lodge  
 Library Room (upstairs)  
 850 Willow Creek Road, Lake Arrowhead, CA 92352

Or  
 Microsoft Teams (Click the link below to join the meeting)  
 Meeting ID: 234 601 921 58 -- Passcode: MWdfbE

[https://teams.microsoft.com/l/meetup-join/19%3ameeting\\_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d](https://teams.microsoft.com/l/meetup-join/19%3ameeting_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d)

Or Call In (audio only): +1 951-384-1117, Phone Conference ID: 605 686 207#

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***“Mountains Community Hospital makes possible essential quality medical services to the residents and visitors of the local mountains.”***

**I. SAN BERNARDINO MOUNTAINS COMMUNITY HOSPITAL DISTRICT  
 REGULAR BOARD OF DIRECTORS MEETING: 3:00 p.m. to 5:00 p.m.  
 (estimated start time)**

**Board Members:**

**Gerald Hinkley, President**  
**Cheryl Robinson, Vice President**  
**Barrick Smart, Treasurer**  
**Barry Hoy, Secretary**  
**Jeri Simpson, Director**

**Staff Members:**

**Mark Turner, Chief Executive Officer**  
**Terry Peña, Chief Operating Officer/Chief Nursing Officer**  
**Yvonne Waggener, Chief Financial Officer**  
**Kimberly McGuire, Chief Development Officer**  
**Bijan Motamedi, MD, Chief of Staff, Medical Executive Committee**  
**Kristi McCasland, Executive Assistant to Administration**

**Invited Guests:**

**Peter Venturini, Foundation President/Ex-Officio Member of the Marketing Committee**  
**Jim Johnstone, Community Member**

- A. OPEN SESSION
- B. CALL TO ORDER  
(*Gerry Hinkley*)
- C. PRESIDENTS COMMENTS: Action Possible  
(*Gerry Hinkley*)
- D. BOARD MEMBER COMMENTS: All Board Members
- E. PUBLIC COMMENTS: Government Code Section 54954.3 Sections A & B  
The public has the right to address the legislative body on any item of interest to the public. A time restraint may be implemented at the discretion of the Board President.
- F. PREVIOUS MINUTES: Action Probable  
(Motion will be made to include all items listed)  
(*Gerry Hinkley*)
  - 1. 11/21/2024 Regular Board of Directors Meeting
  - 2. 1/17/2025 Special Board of Directors Meeting-Strategic Planning Retreat
- G. CONSENT AGENDA: Action Probable  
(Motion will be made to include all items listed)  
(*Gerry Hinkley*)
  - 1. Approval of Quality Committee Minutes, Meeting Held November 21, 2024
  - 2. Approval of Facilities Committee Minutes, Meeting Held October 24, 2024
  - 3. Approval of Finance Committee Minutes, Meeting Held November 21, 2024
  - 4. Approval of the attached list of Policies and Procedures that was sent on January 20, 2025
- H. AGENDA ITEMS
  - 1. Annual Form 700 Statement of Economic Interest (Due 3/14/2025): Information Only  
(*Kristi McCasland*)
  - 2. Biennial FPPC Board Ethics Training for Local Officials (Due 3/14/2025): Information Only  
(*Kristi McCasland*)

3. Annual Review, Edit and Validate MCH's Mission, Vision & Value: Action Possible  
*(Mark Turner)*
4. Annual Levels of Expenditure Policy Review: Action Possible  
*(Mark Turner)*
5. MCH Organizational Chart: Action Possible  
*(Mark Turner)*
6. Cell Tower Sale Option: Action Possible  
*(Mark Turner)*
7. Board Self-Evaluation Performance Improvement Plan: Action Possible  
*(Mark Turner)*
8. CEO Report: Information Only  
*(Mark Turner)*
  - i. Mission Moment
  - ii. Service Excellence Initiative by Custom Learning Systems - Leadership Briefing: March 17, 2025, 8:00 a.m. to Noon
  - iii. Internal Construction Updates
  - iv. Acute Care Wing/Retrofit/SNF Wing Project Updates
9. COO/CNO Report: Information Only  
*(Terry Peña)*
10. Quality Committee Report: Information Only  
Report of Meeting Held on January 30, 2025  
*(Barry Hoy)*
11. Facilities Committee Report: Information Only  
Report of Meeting Held on January 30, 2025  
*(Cheryl Robinson)*
12. Finance Committee Report: Information Only  
Report of Meeting Held on January 30, 2025  
*(Barry Smart)*
  - i. Fiscal Year 2024 Audited Financial Statements: Action Possible
  - ii. Financial Statements: Action Probable
  - iii. Capital Purchases: Action Possible
  - iv. Investments: Action Possible
13. Board Education: Action Possible  
*(Gerry Hinkley)*
  - i. SBMCHD Relias Annual Education: Due March 8, 2025
  - ii. CHA Rural Health Care Symposium: March 10 & 11, 2025  
Sacramento, CA

- iii. HASC Annual Conference: April 23-25, 2025  
Indian Wells, CA
- 14. Discussion Topic Suggestions  
(*Gerry Hinkley*)
  - I. ADJOURN TO CLOSED SESSION
  - J. CLOSED SESSION AGENDA ITEMS: (Closed session pursuant to Govt. Code § 54954.5)
    - 1. Closed session pursuant to Cal. Health & Safety § 32155  
Hearings: Action Probable  
Subject Matter: Staff Privileges  
Re: Credentialing Recommendations  
(*Bijan Motamedi*)
    - 2. Closed session pursuant to Cal. Health & Safety § 32155  
Medical Executive Committee Report: Information Only  
Subject Matter: Report of Medical Executive Committee  
Meeting Minutes  
(*Bijan Motamedi*)
    - 3. Closed Session Pursuant to California Health and Safety Code § 32106 and Civil Code § 3426.1  
Review of DRAFT Strategic Plan: Action Possible  
(*Mark Turner*)
    - 4. Closed Executive Session pursuant to Govt. Code Section 54957 & Civil Code Section 3426.1  
Fiscal Year 2024 Audited Financial Statements: Action Possible  
(*Gerry Hinkley*)
  - K. RETURN TO OPEN SESSION
    - 1. Closed Session Report  
(*Gerry Hinkley*)
    - 2. Public Report of Decisions  
(*Gerry Hinkley*)
  - L. NEXT BOARD-ATTENDED MEETINGS:  
Regular Board of Directors Meeting  
Friday, February 28, 2025, 1:00 p.m.  
(Days and times are subject to change, please refer to the posted agenda for exact times)
  - M. FINAL ADJOURNMENT



San Bernardino Mountains Community Hospital  
District  
Regular Board of Directors Meeting  
February 28, 2025  
2:30 pm-5:00 pm Pacific Time

Mountains Community Hospital Medical Office Building  
George M. Medak Conference Room, Suite 202  
29099 Hospital Road, Lake Arrowhead, CA 92352

Or

Microsoft Teams (Click the link below to join the meeting)  
Meeting ID: 234 601 921 58 -- Passcode: MWdfbE

[https://teams.microsoft.com/l/meetup-join/19%3ameeting\\_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d](https://teams.microsoft.com/l/meetup-join/19%3ameeting_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d)

Or Call In (audio only): +1 951-384-1117, Phone Conference ID: 605 686 207#

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**I. SAN BERNARDINO MOUNTAINS COMMUNITY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING: 2:30 p.m. to 5:00 p.m.  
(estimated start time)**

**“Mountains Community Hospital makes possible essential quality medical services to the residents and visitors of the local mountains.”**

**Board Members:**

**Gerald Hinkley, President**  
**Cheryl Robinson, Vice President**  
**Berrick Smart, Treasurer**  
**Barry Hoy, Secretary**  
**Jeri Simpson, Director**

**Staff Members:**

**Mark Turner, Chief Executive Officer**

**Terry Peña, Chief Operating Officer/Chief Nursing Officer**

**Yvonne Waggener, Chief Financial Officer**

**Kimberly McGuire, Chief Development Officer**

**Bijan Motamedi, MD, Chief of Staff, Medical Executive Committee**

**Kristi McCasland, Executive Assistant to Administration**

**Invited Guests:**

**Peter Venturini, Foundation President**

**Jim Johnstone, Community Member**

**II. OPEN SESSION****III. CALL TO ORDER**

*(Gerry Hinkley)*

**IV. PRESIDENTS COMMENTS: Action Possible**

*(Gerry Hinkley)*

**V. BOARD MEMBER COMMENTS: All Board Members****VI. PUBLIC COMMENTS: Government Code Section 54954.3 Sections A & B**

The public has the right to address the legislative body on any item of interest to the public. A time restraint may be implemented at the discretion of the Board President.

**VII. PREVIOUS MINUTES: Action Probable**

*(Motion will be made to include all items listed)*

*(Gerry Hinkley)*

A. 1/30/2025 Regular Board of Directors Meeting

**VIII. CONSENT AGENDA: Action Probable**

*(Motion will be made to include all items listed)*

*(Gerry Hinkley)*

A. Approval of Quality Committee Minutes, Meeting Held January 30, 2025

B. Approval of Marketing Committee Minutes, Meeting Held November 21, 2024

C. Approval of Finance Committee Minutes, Meeting Held January 30, 2025

D. Approval of the policies included on the February 28, 2025 Board of Directors Policy Review/Approval list, which was emailed to the Board on February 18, 2025

E. Approval of the policies included on the February 28, 2025 Board of Directors Policy Review/Approval ADDENDUM list, which was emailed to the Board on February 24, 2025

## IX. AGENDA ITEMS

- A. Annual Form 700 Statement of Economic Interest (Due 3/14/2025):  
Information Only  
(*Kristi McCasland*)
- B. Biennial FPPC Board Ethics Training for Local Officials (Due 3/14/2025): Information Only  
(*Kristi McCasland*)
- C. Annual Review, Edit and Validate MCH's Mission, Vision & Value:  
Action Possible  
(*Mark Turner*)
  - 1. DRAFT Mission & Vision
  - 2. DRAFT Values
  - 3. DRAFT Logo Samples
- D. Cell Tower Sale Option: Action Possible  
(*Mark Turner*)
- E. Board Self-Evaluation Performance Improvement Plan: Action Possible  
(*Mark Turner*)
- F. CEO Report: Information Only  
(*Mark Turner*)
  - 1. Mission Moment
  - 2. Service Excellence Initiative by Custom Learning Systems - Leadership Briefing: March 17, 2025, 8:00 a.m. to Noon
  - 3. Internal Construction Updates
  - 4. Acute Care Wing/Retrofit/SNF Wing Project Updates
- G. COO/CNO Report: Information Only  
(*Terry Peña*)
- H. Quality Committee Report: Information Only  
Report of Meeting Held on February 28, 2025  
(*Barry Hoy*)
  - I. Marketing Committee Report: Information Only  
Report of Meeting Held on February 28, 2025  
(*Cheryl Robinson*)
  - J. Finance Committee Report: Information Only  
Report of Meeting Held on February 28, 2025  
(*Barry Smart*)
    - 1. Financial Statements: Action Probable
    - 2. Capital Purchases: Action Possible
    - 3. Investments: Action Possible
  - K. Board Education: Action Possible

*(Gerry Hinkley)*

1. SBMCHD Relias Annual Education: Due March 8, 2025
2. CHA Rural Health Care Symposium: March 10 & 11, 2025  
Sacramento, CA
3. HASC Annual Conference: April 23-25, 2025  
Indian Wells, CA

L. Discussion Topic Suggestions

*(Gerry Hinkley)*

X. ADJOURN TO CLOSED SESSION

XI. CLOSED SESSION AGENDA ITEMS: (Closed session pursuant to Govt. Code § 54954.5)

- A. Closed session pursuant to Cal. Health & Safety § 32155  
Hearings: Action Probable  
Subject Matter: Staff Privileges  
Re: Credentialing Recommendations  
*(Bijan Motamed)*
- B. Closed session pursuant to Cal. Health & Safety § 32155  
Medical Executive Committee Report: Information Only  
Subject Matter: Report of Medical Executive Committee Meeting  
Minutes  
*(Bijan Motamed)*
- C. Closed Session Pursuant to California Health and Safety Code § 32106 and Civil Code § 3426.1  
Review of DRAFT Strategic Plan: Action Possible  
*(Mark Turner)*

XII. RETURN TO OPEN SESSION

- A. Closed Session Report  
*(Gerry Hinkley)*
- B. Public Report of Decisions  
*(Gerry Hinkley)*

XIII. NEXT BOARD-ATTENDED MEETINGS:

Regular Board of Directors Meeting  
Thursday, March 27, 2025, 1:00 p.m.

(Days and times are subject to change, please refer to the posted agenda for exact times)

XIV. FINAL ADJOURNMENT



San Bernardino Mountains Community Hospital  
District  
Regular Board of Directors Meeting  
March 27, 2025  
2:45 pm-5:00 pm Pacific Time

Mountains Community Hospital Medical Office Building  
George M. Medak Conference Room, Suite 202  
29099 Hospital Road, Lake Arrowhead, CA 92352

Or

Microsoft Teams (Click the link below to join the meeting)  
Meeting ID: 234 601 921 58 -- Passcode: MWdfbE

[https://teams.microsoft.com/l/meetup-join/19%3ameeting\\_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d](https://teams.microsoft.com/l/meetup-join/19%3ameeting_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d)

Or Call In (audio only): +1 951-384-1117, Phone Conference ID: 605 686 207#

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**I. SAN BERNARDINO MOUNTAINS COMMUNITY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING: 2:45 p.m. to 5:00 p.m.  
(estimated start time)**

**“Mountains Community Hospital makes possible essential quality medical services to the residents and visitors of the local mountains.”**

**Board Members:**

**Gerry Hinkley, President**

**Cheryl Robinson, Vice President**

**Berrick Smart, Treasurer**

**Barry Hoy, Secretary**

**Jeri Simpson, Director**

**Staff Members:**

**Mark Turner, Chief Executive Officer**

**Terry Peña, Chief Operating Officer/Chief Nursing Officer**

**Yvonne Waggener, Chief Financial Officer**

**Kimberly McGuire, Chief Development Officer**

**Bijan Motamedi, MD, Chief of Staff, Medical Executive Committee**

**Kristi McCasland, Executive Assistant to Administration**

**Invited Guests:**

**Peter Venturini, Foundation President**

**Jim Johnstone, Community Member**

**II. OPEN SESSION****III. CALL TO ORDER**

*(Gerry Hinkley)*

**IV. PRESIDENTS COMMENTS: Action Possible**

*(Gerry Hinkley)*

**V. BOARD MEMBER COMMENTS: All Board Members****VI. PUBLIC COMMENTS: Government Code Section 54954.3 Sections A & B**

The public has the right to address the legislative body on any item of interest to the public. A time restraint may be implemented at the discretion of the Board President.

**VII. PREVIOUS MINUTES: Action Probable**

(Motion will be made to include all items listed)

*(Gerry Hinkley)*

A. 2/28/2025 Regular Board of Directors Meeting

**VIII. CONSENT AGENDA: Action Probable**

(Motion will be made to include all items listed)

*(Gerry Hinkley)*

A. Approval of Quality Committee Minutes, Meeting Held February 28, 2025

B. Approval of Human Resources Committee Minutes, Meeting Held September 26, 2024

C. Approval of Finance Committee Minutes, Meeting Held February 28, 2025

D. Approval of the attached list of Policies and Procedures (which was emailed to the Board on March 17, 2025)

**IX. AGENDA ITEMS**

A. Board Involvement in the Hospital Week Ice Cream Social  
*(Cheryl Robinson)*

B. Cell Tower Sale Option: Action Possible

*(Mark Turner)*

- C. Unbudgeted Physician Recruitment Commitment: Action Possible  
*(Mark Turner)*
- D. CEO Report: Information Only  
*(Mark Turner)*
  - 1. Update on Potential Changes to MediCal Funding
  - 2. Service Excellence Initiative by Custom Learning Systems
  - 3. Internal Construction Updates
  - 4. Acute Care Wing/Retrofit/SNF Wing Project Updates
- E. COO/CNO Report: Information Only  
*(Terry Peña)*
- F. Quality Committee Report: Information Only  
Report of Meeting Held on March 27, 2025  
*(Barry Hoy)*
  - 1. Water Management Plan Annual Assessment 2024: Action Possible
  - 2. Fire Response Plan Annual Assessment 2024: Action Possible
  - 3. Emergency Operations Plan Annual Assessment 2024: Action Possible
  - 4. Infection Control Plan Annual Assessment 2024: Action Possible
- G. Human Resources Committee Report: Information Only  
Report of Meeting Held on March 27, 2025  
*(Jeri Simpson)*
- H. Finance Committee Report: Information Only  
Report of Meeting Held on March 27, 2025  
*(Barry Smart)*
  - 1. Financial Statements: Action Probable
  - 2. Capital Purchases: Action Possible
  - 3. Investments: Action Possible
    - i. LAIF Statement as of February 28, 2025
    - ii. UBS Statement as of February 28, 2025
- I. Board Education: Action Possible  
*(Gerry Hinkley)*
  - 1. CHA Rural Health Care Symposium: Report from Attendees  
Sacramento, CA
  - 2. HASC Annual Conference: April 23-25, 2025  
Indian Wells, CA

J. Discussion Topic Suggestions  
*(Gerry Hinkley)*

X. ADJOURN TO CLOSED SESSION

XI. CLOSED SESSION AGENDA ITEMS: (Closed session pursuant to Govt. Code § 54954.5)

- A. Closed session pursuant to Cal. Health & Safety § 32155  
Hearings: Action Probable  
Subject Matter: Staff Privileges  
Re: Credentialing Recommendations  
*(Bijan Motamedi)*
- B. Closed session pursuant to Cal. Health & Safety § 32155  
Medical Executive Committee Report: Information Only  
Subject Matter: Report of Medical Executive Committee Meeting Minutes  
*(Bijan Motamedi)*
- C. Closed Session Pursuant to California Health and Safety Code § 32106 and Civil Code § 3426.1  
Review of DRAFT Strategic Plan: Action Possible  
*(Mark Turner)*

XII. RETURN TO OPEN SESSION

- A. Closed Session Report  
*(Gerry Hinkley)*
- B. Public Report of Decisions  
*(Gerry Hinkley)*

XIII. NEXT BOARD-ATTENDED MEETINGS:

Regular Board of Directors Meeting  
Monday, April 28, 2025, 1:00 p.m.  
(Days and times are subject to change, please refer to the posted agenda for exact times)

XIV. FINAL ADJOURNMENT



San Bernardino Mountains Community Hospital  
District  
Regular Board of Directors Meeting  
April 28, 2025  
2:45 pm-5:00 pm Pacific Time

Mountains Community Hospital Medical Office Building  
George M. Medak Conference Room, Suite 202  
29099 Hospital Road, Lake Arrowhead, CA 92352

Or

Microsoft Teams (Click the link below to join the meeting)  
Meeting ID: 234 601 921 58 -- Passcode: MWdfbE

[https://teams.microsoft.com/l/meetup-join/19%3ameeting\\_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d](https://teams.microsoft.com/l/meetup-join/19%3ameeting_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d)

Or Call In (audio only): +1 951-384-1117, Phone Conference ID: 605 686 207#

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**I. SAN BERNARDINO MOUNTAINS COMMUNITY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING: 2:45 p.m. to 5:00 p.m.  
(estimated start time)**

**“Mountains Community Hospital makes possible essential quality medical services to the residents and visitors of the local mountains.”**

**Board Members:**

**Gerry Hinkley, President**

**Cheryl Robinson, Vice President**

**Berrick Smart, Treasurer**

**Barry Hoy, Secretary**

**Jeri Simpson, Director**

**Staff Members:**

**Mark Turner, Chief Executive Officer**

**Terry Peña, Chief Operating Officer/Chief Nursing Officer**

**Yvonne Waggener, Chief Financial Officer**

**Kimberly McGuire, Chief Development Officer**

**Bijan Motamedi, MD, Chief of Staff, Medical Executive Committee**

**Kristi McCasland, Executive Assistant to Administration**

**Invited Guests:**

**Peter Venturini, Foundation President**

**Jim Johnstone, Community Member**

**II. OPEN SESSION**

**III. CALL TO ORDER**

*(Gerry Hinkley)*

**IV. PRESIDENTS COMMENTS: Action Possible**

*(Gerry Hinkley)*

A. Potential Sponsorship of the LeGrand Picnic

**V. BOARD MEMBER COMMENTS: All Board Members**

**VI. PUBLIC COMMENTS: Government Code Section 54954.3 Sections A & B**

The public has the right to address the legislative body on any item of interest to the public. A time restraint may be implemented at the discretion of the Board President.

**VII. PREVIOUS MINUTES: Action Probable**

*(Motion will be made to include all items listed)*

*(Gerry Hinkley)*

A. 3/27/2025 Regular Board of Directors Meeting

**VIII. CONSENT AGENDA: Action Probable**

*(Motion will be made to include all items listed)*

*(Gerry Hinkley)*

A. Approval of Quality Committee Minutes, Meeting Held March 27, 2025

B. Approval of Facilities Committee Minutes, Meeting Held January 30, 2025

C. Approval of Finance Committee Minutes, Meeting Held March 27, 2025

D. Approval of the attached list of Policies and Procedures (which was emailed to the Board on April 14, 2025)

E. Approval of the Service Recovery Policy

**IX. AGENDA ITEMS**

- A. Board Involvement in the Hospital Week Ice Cream Social:  
Information Only  
(*Cheryl Robinson*)
- B. MCH Organization Chart: Action Possible  
(*Mark Turner*)
- C. MCH Logo Approval: Action Possible  
(*Mark Turner*)
- D. CEO Report: Information Only  
(*Mark Turner*)
  - 1. Cell Tower Sale Updates
  - 2. Potential Changes to MediCal Funding Updates
  - 3. Service Excellence Initiative by Custom Learning Systems  
Updates
  - 4. Internal Construction Updates
  - 5. Acute Care Wing/Retrofit/SNF Wing Project Updates
- E. COO/CNO Report: Information Only  
(*Terry Peña*)
- F. Quality Committee Report: Information Only  
Report of Meeting Held on April 28, 2025  
(*Barry Hoy*)
- G. Facilities Committee Report: Information Only  
Report of Meeting Held on April 28, 2025  
(*Cheryl Robinson*)
  - 1. MOB Exterior Siding Work Proposal: Action Possible
- H. Finance Committee Report: Information Only  
Report of Meeting Held on April 28, 2025  
(*Barry Smart*)
  - 1. Resolution 2025-05: Resolution authorizing the commencement  
of proceedings in connection with the proposed issuance of  
Bond Anticipation Notes: Action Possible
  - 2. Ordinance 2025-01: Ordinance approving a formal agreement  
for the sale of San Bernardino Mountains Community Hospital  
District Bond Anticipation Notes: Action Possible
  - 3. Note Purchase Agreement: Action Possible
  - 4. Financial Statements: Action Probable
  - 5. Capital Purchases: Action Possible
  - 6. Investments: Action Possible
    - i. LAIF Statement as of March 31, 2025
    - ii. UBS Statement as of March 31, 2025
- I. Board Education: Information Only

*(Gerry Hinkley)*

1. HASC Annual Conference: Report from Attendees  
Indian Wells, CA
2. MCH Rural Health Clinic Services & Population Served  
*(Lauren Corea)*

J. Discussion Topic Suggestions  
*(Gerry Hinkley)*

X. ADJOURN TO CLOSED SESSION

XI. CLOSED SESSION AGENDA ITEMS: (Closed session pursuant to Govt. Code § 54954.5)

- A. Closed Session Pursuant to California Health and Safety Code § 32106 and Civil Code § 3426.1  
Review of Management Action Plan (MAP): Action Possible  
Subject Matter: Proposed new services, programs & facilities  
Estimated date of public disclosure: 5/1/2026  
*(Mark Turner)*
- B. Closed session pursuant to Cal. Health & Safety § 32155  
Hearings: Action Probable  
Subject Matter: Staff Privileges  
Re: Credentialing Recommendations  
*(Bijan Motamed)*
- C. Closed session pursuant to Cal. Health & Safety § 32155  
Medical Executive Committee Report: Information Only  
Subject Matter: Report of Medical Executive Committee Meeting Minutes  
*(Bijan Motamed)*
- D. Executive Session: Closed Session Pursuant to Cal. Gov. Code § 54957  
Personnel Issues: Action Possible  
Subject Matter: Physician Employment Agreements  
*(Mark Turner)*
- E. Executive Session: Closed Session Pursuant to Cal. Gov. Code § 54956.9  
Risk Management Discussion: Action Possible  
Case Name Unspecified: Disclosure would jeopardize service of process or existing settlement negotiations.  
*(Mark Turner)*

XII. RETURN TO OPEN SESSION

- A. Closed Session Report  
*(Gerry Hinkley)*
- B. Public Report of Decisions  
*(Gerry Hinkley)*

**XIII. NEXT BOARD-ATTENDED MEETINGS:**

Special Board of Directors Meeting

Thursday, May 8, 2025, 5:30 p.m.

Regular Board of Directors Meeting

Thursday, May 22, 2025, 1:00 p.m.

(Days and times are subject to change, please refer to the posted agenda  
for exact times)

**XIV. FINAL ADJOURNMENT**



San Bernardino Mountains Community Hospital  
District  
Special Board of Directors Meeting  
May 08, 2025  
5:30 pm-6:30 pm Pacific Time

Mountains Community Hospital Medical Office Building  
George M. Medak Conference Room, Suite 202  
29099 Hospital Road, Lake Arrowhead, CA 92352

Or

Microsoft Teams (Click the link below to join the meeting)  
Meeting ID: 294 777 131 385 -- Passcode: k2Wy79ue

[https://teams.microsoft.com/l/meetup-join/19%3ameeting\\_OWMwZWQ2MGItYzJhMC00NGUzLWFjZWUtMWU1NWJhMThmM2M3%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d](https://teams.microsoft.com/l/meetup-join/19%3ameeting_OWMwZWQ2MGItYzJhMC00NGUzLWFjZWUtMWU1NWJhMThmM2M3%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d)

Or Call In (audio only): +1 951-384-1117, Phone Conference ID: 196 363 853#

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**I. SAN BERNARDINO MOUNTAINS COMMUNITY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING**

**“Mountains Community Health is committed to being the region’s trusted healthcare provider, offering compassionate, expert care that ensures peace of mind for all.”**

**Board Members:**

**Gerry Hinkley, President**

**Cheryl Robinson, Vice President**

**Berrick Smart, Treasurer**

**Barry Hoy, Secretary**

**Jeri Simpson, Director**

**Staff Members:**

**Mark Turner, Chief Executive Officer**

**Terry Peña, Chief Operating Officer/Chief Nursing Officer**

**Yvonne Waggener, Chief Financial Officer**

**Kimberly McGuire, Chief Development Officer**

**Bijan Motamedi, MD, Chief of Staff, Medical Executive Committee**

**Kristi McCasland, Executive Assistant to Administration**

**Invited Guests:**

**Peter Venturini, Foundation President**

**Jim Johnstone, Community Member**

**II. OPEN SESSION**

**III. CALL TO ORDER**

*(Gerry Hinkley)*

**IV. PUBLIC COMMENTS: Government Code Section 54954.3 Sections A & B**

The public has the right to address the legislative body on any item of interest to the public. A time restraint may be implemented at the discretion of the Board President.

**V. AGENDA ITEMS**

A. New Construction Plan: Action Possible  
*(Mark Turner)*

B. Resolution 2025-06: Resolution approving the form and authorizing the execution and delivery of an indenture and a note purchase agreement in connection with the issuance, sale and delivery of Bond Anticipation Notes to finance the expansion, seismic retrofit and renovation of the District's Mountains Community Hospital Facility and approving certain other actions: Action Possible  
*(Gary Hicks)*

**VI. NEXT BOARD-ATTENDED MEETINGS:**

Regular Board of Directors Meeting

Thursday, May 22, 2025, 1:00 p.m.

(Days and times are subject to change, please refer to the posted agenda for exact times)

**VII. FINAL ADJOURNMENT**



San Bernardino Mountains Community Hospital  
District  
Regular Board of Directors Meeting  
May 22, 2025  
2:45 pm-5:00 pm Pacific Time

Mountains Community Hospital Medical Office Building  
George M. Medak Conference Room, Suite 202  
29099 Hospital Road, Lake Arrowhead, CA 92352

Or

Microsoft Teams (Click the link below to join the meeting)  
Meeting ID: 234 601 921 58 -- Passcode: MWdfbE

[https://teams.microsoft.com/l/meetup-join/19%3ameeting\\_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d](https://teams.microsoft.com/l/meetup-join/19%3ameeting_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d)

Or Call In (audio only): +1 951-384-1117, Phone Conference ID: 605 686 207#

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**I. SAN BERNARDINO MOUNTAINS COMMUNITY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING: 2:45 p.m. to 5:00 p.m.  
(estimated start time)**

**“Mountains Community Health is committed to being the region’s trusted healthcare provider, offering compassionate, expert care that ensures peace of mind for all.”**

**Board Members:**

**Gerry Hinkley, President**

**Cheryl Robinson, Vice President**

**Berrick Smart, Treasurer**

**Barry Hoy, Secretary**

**Jeri Simpson, Director**

**Staff Members:**

**Mark Turner, Chief Executive Officer**

**Terry Peña, Chief Operating Officer/Chief Nursing Officer**

**Yvonne Waggener, Chief Financial Officer**

**Kimberly McGuire, Chief Development Officer**

**Bijan Motamedi, MD, Chief of Staff, Medical Executive Committee**

**Kristi McCasland, Executive Assistant to Administration**

**Invited Guests:**

**Peter Venturini, Foundation President**  
**Jim Johnstone, Community Member**

- II. OPEN SESSION
- III. CALL TO ORDER  
(*Gerry Hinkley*)
- IV. PRESIDENTS COMMENTS: Action Possible  
(*Gerry Hinkley*)
- V. BOARD MEMBER COMMENTS: All Board Members
- VI. PUBLIC COMMENTS: Government Code Section 54954.3 Sections A & B  
The public has the right to address the legislative body on any item of interest to the public. A time restraint may be implemented at the discretion of the Board President.
- VII. PREVIOUS MINUTES: Action Probable  
(Motion will be made to include all items listed)  
(*Gerry Hinkley*)
  - A. Regular Board of Directors Minutes, Meeting Held April 28, 2025
  - B. Special Board of Directors Minutes, Meeting Held May 8, 2025
- VIII. CONSENT AGENDA: Action Probable  
(Motion will be made to include all items listed)  
(*Gerry Hinkley*)
  - A. Approval of Quality Committee Minutes, Meeting Held April 28, 2025
  - B. Approval of Marketing Committee Minutes, Meeting Held February 28, 2025
  - C. Approval of Finance Committee Minutes, Meeting Held April 28, 2025
  - D. Approval of the attached list of Policies and Procedures (which was emailed to the Board on May 12, 2025)
- IX. AGENDA ITEMS
  - A. Cell Tower Sale Updates - Disposition of Proceeds: Action Possible  
(*Mark Turner*)
  - B. FY 2024-2025 Patient Care Contracted Services Evaluations: Action Possible  
(*Mark Turner*)
  - C. CEO Report: Information Only  
(*Mark Turner*)
    - 1. Insurance Renewals
    - 2. Potential Changes to MediCal Funding Updates
    - 3. Service Excellence Initiative by Custom Learning Systems Updates

4. Internal Construction Updates
5. Acute Care Wing/Retrofit/SNF Wing Project Updates

D. COO/CNO Report: Information Only  
(*Terry Peña*)

E. Quality Committee Report: Information Only  
Report of Meeting Held on May 22, 2025  
(*Barry Hoy*)

1. Annual Plan Assessments: Action Possible
  - i. Quality Improvement and Patient Safety Plan Annual Assessment
  - ii. Emergency Operations Plan Annual Assessment

F. Marketing Committee Report: Information Only  
Report of Meeting Held on May 22, 2025  
(*Cheryl Robinson*)

1. MCH Brand Change / Logo Approval: Action Possible  
(*Mark Turner*)
2. CC Media - Media Buying Budget: Action Possible

G. Finance Committee Report: Information Only  
Report of Meeting Held on May 22, 2025  
(*Barry Smart*)

1. Financial Statements: Action Probable
2. Capital Purchases: Action Possible
3. Investments: Action Possible
  - i. LAIF Statement as of April 30, 2025
  - ii. UBS Statement as of April 30, 2025

H. Board Education: Information Only  
(*Gerry Hinkley*)

1. MCH Respiratory Services Department Overview  
(*Manny Manalo*)
- I. Discussion Topic Suggestions  
(*Gerry Hinkley*)

X. ADJOURN TO CLOSED SESSION

XI. CLOSED SESSION AGENDA ITEMS: (Closed session pursuant to Govt. Code § 54954.5)

- A. Closed Session Pursuant to California Health and Safety Code § 32106 and Civil Code § 3426.1  
Review of Management Action Plan (MAP): Action Possible  
Subject Matter: Proposed new services, programs & facilities  
Estimated date of public disclosure: 5/1/2026  
(*Mark Turner*)

- B. Closed session pursuant to Cal. Health & Safety § 32155  
Hearings: Action Probable  
Subject Matter: Staff Privileges  
Re: Credentialing Recommendations  
(*Bijan Motamed*)
- C. Closed session pursuant to Cal. Health & Safety § 32155  
Medical Executive Committee Report: Information Only  
Subject Matter: Report of Medical Executive Committee Meeting  
Minutes  
(*Bijan Motamed*)
- D. Executive Session: Closed Session Pursuant to Cal. Gov. Code § 54957  
Personnel Issues: Action Possible  
Subject Matter: Physician Employment Agreements  
(*Mark Turner*)

**XII. RETURN TO OPEN SESSION**

- A. Closed Session Report  
(*Gerry Hinkley*)
- B. Public Report of Decisions  
(*Gerry Hinkley*)

**XIII. NEXT BOARD-ATTENDED MEETINGS:**

Regular Board of Directors Meeting  
Friday, June 27, 2025, 1:00 p.m.  
(Days and times are subject to change, please refer to the posted agenda  
for exact times)

**XIV. FINAL ADJOURNMENT**

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San Bernardino Mountains Community Hospital  
District  
Regular Board of Directors Meeting  
June 27, 2025  
2:30 pm-5:00 pm Pacific Time

Mountains Community Hospital Medical Office Building  
George M. Medak Conference Room, Suite 202  
29099 Hospital Road, Lake Arrowhead, CA 92352

Or

Microsoft Teams (Click the link below to join the meeting)  
Meeting ID: 234 601 921 58 -- Passcode: MWdfbE

[https://teams.microsoft.com/l/meetup-join/19%3ameeting\\_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d](https://teams.microsoft.com/l/meetup-join/19%3ameeting_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d)

Or Call In (audio only): +1 951-384-1117, Phone Conference ID: 605 686 207#

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**I. SAN BERNARDINO MOUNTAINS COMMUNITY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING: 2:30 p.m. to 5:00 p.m.  
(estimated start time)**

**“Mountains Community Health is committed to being the region’s trusted healthcare provider, offering compassionate, expert care that ensures peace of mind for all.”**

**Board Members:**

**Gerry Hinkley, President**  
**Cheryl Robinson, Vice President**  
**Barrick Smart, Treasurer**  
**Barry Hoy, Secretary**  
**Jeri Simpson, Director**

**Staff Members:**

**Mark Turner, Chief Executive Officer**  
**Terry Peña, Chief Operating Officer/Chief Nursing Officer**  
**Yvonne Waggener, Chief Financial Officer**  
**Kimberly McGuire, Chief Development Officer**  
**Bijan Motamedi, MD, Chief of Staff, Medical Executive Committee**  
**Kristi McCasland, Executive Assistant to Administration**

**Invited Guests:**

**Peter Venturini, Foundation President**  
**Jim Johnstone, Community Member**

- II. OPEN SESSION
- III. CALL TO ORDER  
(*Gerry Hinkley*)
- IV. PRESIDENTS COMMENTS: Action Possible  
(*Gerry Hinkley*)
- V. BOARD MEMBER COMMENTS: All Board Members
- VI. PUBLIC COMMENTS: Government Code Section 54954.3 Sections A & B  
The public has the right to address the legislative body on any item of interest to the public. A time restraint may be implemented at the discretion of the Board President.
- VII. PREVIOUS MINUTES: Action Probable  
(Motion will be made to include all items listed)  
(*Gerry Hinkley*)
  - A. Regular Board of Directors Minutes, Meeting Held May 22, 2025
- VIII. CONSENT AGENDA: Action Probable  
(Motion will be made to include all items listed)  
(*Gerry Hinkley*)
  - A. Approval of Human Resources Committee Minutes, Meeting Held March 27, 2025
  - B. Approval of Finance Committee Minutes, Meeting Held May 22, 2025
  - C. Approval of the attached list of Policies and Procedures (which was emailed to the Board on June 17, 2025)
- IX. AGENDA ITEMS
  - A. Resolution 2025-07-Special Tax Levies for FY2025-26: Action Possible  
(*Yvonne Waggener*)
  - B. Resolution 2025-08-Establishing Appropriations Limits for FY 2025-26: Action Possible  
(*Yvonne Waggener*)
  - C. Agreement for Collection of Special Taxes, Fees & Assessments for FY 2025-26: Action Possible  
(*Yvonne Waggener*)
  - D. CEO Report: Information Only  
(*Mark Turner*)
    - 1. Insurance Renewals
    - 2. Potential Changes to MediCal Funding Updates

3. Internal Construction Updates
4. Acute Care Wing/Retrofit/SNF Wing Project Updates

E. COO/CNO Report: Information Only  
(*Terry Peña*)

F. Human Resources Committee Report: Information Only  
Report of Meeting Held on June 27, 2025  
(*Jeri Simpson*)

G. Finance Committee Report: Information Only  
Report of Meeting Held on June 27, 2025  
(*Barry Smart*)

1. Financial Statements: Action Probable
2. Capital Purchases: Action Possible
3. Investments: Action Possible
  - i. LAIF Statement as of May 31, 2025
  - ii. UBS Statement as of May 31, 2025
4. Cell Tower Sale - Disposition of Proceeds: Action Possible
5. FY 2026 Proposed Operating Budget: Action Possible

H. Discussion Topic Suggestions  
(*Gerry Hinkley*)

X. ADJOURN TO CLOSED SESSION

XI. CLOSED SESSION AGENDA ITEMS: (Closed session pursuant to Govt. Code § 54954.5)

- A. Closed session pursuant to Cal. Health & Safety § 32155  
Hearings: Action Probable  
Subject Matter: Staff Privileges  
Re: Credentialing Recommendations  
(*Lawrence Walker, M.D.*)
- B. Closed session pursuant to Cal. Health & Safety § 32155  
Medical Executive Committee Report: Information Only  
Subject Matter: Report of Medical Executive Committee Meeting Minutes  
(*Lawrence Walker, M.D.*)
- C. Executive Session: Closed Session Pursuant to Cal. Gov. Code § 54957  
Personnel Issues: Action Possible  
Subject Matter: Physician Employment Agreements  
(*Mark Turner*)

XII. RETURN TO OPEN SESSION

A. Closed Session Report  
(*Gerry Hinkley*)

B. Public Report of Decisions  
*(Gerry Hinkley)*

XIII. NEXT BOARD-ATTENDED MEETINGS:

Regular Board of Directors Meeting

Thursday, July 24, 2025, 1:00 p.m.

(Days and times are subject to change, please refer to the posted agenda for exact times)

XIV. FINAL ADJOURNMENT

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San Bernardino Mountains Community Hospital  
District  
Regular Board of Directors Meeting  
July 24, 2025  
3:00 pm-5:00 pm Pacific Time

Mountains Community Hospital Medical Office Building  
George M. Medak Conference Room, Suite 202  
29099 Hospital Road, Lake Arrowhead, CA 92352

Or

Microsoft Teams (Click the link below to join the meeting)  
Meeting ID: 234 601 921 58 -- Passcode: MWdfbE

[https://teams.microsoft.com/l/meetup-join/19%3ameeting\\_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d](https://teams.microsoft.com/l/meetup-join/19%3ameeting_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d)

Or Call In (audio only): +1 951-384-1117, Phone Conference ID: 605 686 207#

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**I. SAN BERNARDINO MOUNTAINS COMMUNITY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING: 3:00 p.m. to 5:00 p.m.  
(estimated start time)**

**“Mountains Community Health is committed to being the region’s trusted healthcare provider, offering compassionate, expert care that ensures peace of mind for all.”**

**Board Members:**

**Gerry Hinkley, President**

**Cheryl Robinson, Vice President**

**Berrick Smart, Treasurer**

**Barry Hoy, Secretary**

**Jeri Simpson, Director**

**Staff Members:**

**Mark Turner, Chief Executive Officer**

**Terry Peña, Chief Operating Officer/Chief Nursing Officer**

**Yvonne Waggener, Chief Financial Officer**

**Kimberly McGuire, Chief Development Officer**

**Bijan Motamedi, MD, Chief of Staff, Medical Executive Committee**

**Kristi McCasland, Executive Assistant to Administration**

**Invited Guests:**

**Peter Venturini, Foundation President**  
**Jim Johnstone, Community Member**

- II. OPEN SESSION
- III. CALL TO ORDER  
(*Gerry Hinkley*)
- IV. PRESIDENTS COMMENTS: Action Possible  
(*Gerry Hinkley*)
- V. BOARD MEMBER COMMENTS: All Board Members
- VI. PUBLIC COMMENTS: Government Code Section 54954.3 Sections A & B  
The public has the right to address the legislative body on any item of interest to the public. A time restraint may be implemented at the discretion of the Board President.
- VII. PREVIOUS MINUTES: Action Probable  
(Motion will be made to include all items listed)  
(*Gerry Hinkley*)
  - A. Regular Board of Directors Minutes, Meeting Held June 27, 2025
- VIII. CONSENT AGENDA: Action Probable  
(Motion will be made to include all items listed)  
(*Gerry Hinkley*)
  - A. Approval of Quality Committee Minutes, Meeting Held May 22, 2025
  - B. Approval of Facilities Committee Minutes, Meeting Held April 28, 2025
  - C. Approval of Finance Committee Minutes, Meeting Held June 27, 2025
  - D. Approval of the attached list of Policies and Procedures (which was emailed to the Board on July 14, 2025)
- IX. AGENDA ITEMS
  - A. SBMCHD Bylaw Revisions: Information Only  
(*Mark Turner*)
  - B. CEO Report: Information Only  
(*Mark Turner*)
    - 1. Potential Changes to MediCal Funding Updates
    - 2. Internal Construction Updates
    - 3. Acute Care Wing/Retrofit/SNF Wing Project Updates
    - 4. Mission Moment
    - 5. Employee of the Month Program

6. Facility Master Planning, Friday, November 14, 2025, 1:00-5:00 p.m.
- C. COO/CNO Report: Information Only  
(*Terry Peña*)
- D. Quality Committee Report: Information Only  
Report of Meeting Held on July 24, 2025  
(*Cheryl Robinson*)
- E. Facilities Committee Report: Information Only  
Report of Meeting Held on July 24, 2025  
(*Cheryl Robinson*)
- F. Finance Committee Report: Information Only  
Report of Meeting Held on July 24, 2025  
(*Barry Smart*)
  1. Financial Statements: Action Probable
  2. Capital Purchases: Action Possible
  3. Investments: Action Possible
    - i. LAIF Statement as of June 30, 2025
    - ii. UBS Statement as of June 30, 2025
  4. FY 2026 Proposed Capital Budget: Action Possible
- G. Board Education: Information Only  
(*Gerry Hinkley*)
  1. MCH Information Technology Department Overview  
(*Patrick Miller*)
- H. Discussion Topic Suggestions  
(*Gerry Hinkley*)

X. ADJOURN TO CLOSED SESSION

XI. CLOSED SESSION AGENDA ITEMS: (Closed session pursuant to Govt. Code § 54954.5)

- A. Closed session pursuant to Cal. Health & Safety § 32155 Hearings: Action Probable Subject Matter: Staff Privileges Re: Credentialing Recommendations  
(*Bijan Motamed, M.D.*)
- B. Closed session pursuant to Cal. Health & Safety § 32155 Medical Executive Committee Report: Information Only Subject Matter: Report of Medical Executive Committee Meeting Minutes  
(*Bijan Motamed, M.D.*)
- C. Closed session pursuant to Cal. Gov. Code § 54957 Executive Session: Information Only Subject Matter: CEO Evaluation

*(Gerry Hinkley)*

**XII. RETURN TO OPEN SESSION**

- A. Closed Session Report  
*(Gerry Hinkley)*
- B. Public Report of Decisions  
*(Gerry Hinkley)*

**XIII. NEXT BOARD-ATTENDED MEETINGS:**

Regular Board of Directors Meeting

Thursday, August 28, 2025, 1:00 p.m.

(Days and times are subject to change, please refer to the posted agenda for exact times)

**XIV. FINAL ADJOURNMENT**

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San Bernardino Mountains Community Hospital  
District  
Regular Board of Directors Meeting  
August 28, 2025  
2:30 pm-5:00 pm Pacific Time

Mountains Community Hospital Medical Office Building  
George M. Medak Conference Room, Suite 202  
29099 Hospital Road, Lake Arrowhead, CA 92352

Or

Microsoft Teams (Click the link below to join the meeting)  
Meeting ID: 234 601 921 58 -- Passcode: MWdfbE

[https://teams.microsoft.com/l/meetup-join/19%3ameeting\\_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d](https://teams.microsoft.com/l/meetup-join/19%3ameeting_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d)

Or Call In (audio only): +1 951-384-1117, Phone Conference ID: 605 686 207#

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**I. SAN BERNARDINO MOUNTAINS COMMUNITY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING: 2:30 p.m. to 5:00 p.m.  
(estimated start time)**

**“Mountains Community Health is committed to being the region’s trusted healthcare provider, offering compassionate, expert care that ensures peace of mind for all.”**

**Board Members:**

**Gerry Hinkley, President**  
**Cheryl Robinson, Vice President**  
**Barrick Smart, Treasurer**  
**Barry Hoy, Secretary**  
**Jeri Simpson, Director**

**Staff Members:**

**Mark Turner, Chief Executive Officer**  
**Terry Peña, Chief Operating Officer/Chief Nursing Officer**  
**Yvonne Waggener, Chief Financial Officer**  
**Kimberly McGuire, Chief Development Officer**  
**Bijan Motamedi, MD, Chief of Staff, Medical Executive Committee**  
**Kristi McCasland, Executive Assistant to Administration**

**Invited Guests:**

**Peter Venturini, Foundation President**  
**Jim Johnstone, Community Member**

- II. OPEN SESSION
- III. CALL TO ORDER  
(*Gerry Hinkley*)
- IV. PRESIDENTS COMMENTS: Action Possible  
(*Gerry Hinkley*)
- V. BOARD MEMBER COMMENTS: All Board Members
- VI. PUBLIC COMMENTS: Government Code Section 54954.3 Sections A & B  
The public has the right to address the legislative body on any item of interest to the public. A time restraint may be implemented at the discretion of the Board President.
- VII. PREVIOUS MINUTES: Action Probable  
(Motion will be made to include all items listed)  
(*Gerry Hinkley*)
  - A. Regular Board of Directors Minutes, Meeting Held July 24, 2025
- VIII. CONSENT AGENDA: Action Probable  
(Motion will be made to include all items listed)  
(*Gerry Hinkley*)
  - A. Approval of Quality Committee Minutes, Meeting Held July 24, 2025
  - B. Approval of Marketing Committee Minutes, Meeting Held May 22, 2025
  - C. Approval of Finance Committee Minutes, Meeting Held July 24, 2025
  - D. Approval of the attached list of Policies and Procedures (which was emailed to the Board on August 18, 2025)
- IX. AGENDA ITEMS
  - A. Amended & Restated Bylaws of San Bernardino Mountains Community Hospital District: Action Possible  
(*Gerry Hinkley*)
    - 1. Board Summary of Key Amended & Restated Bylaw Updates
    - 2. Amended & Restated Bylaws of San Bernardino Mountains Community Hospital District - RDLN Version
  - B. SBMCHD Board Teleconferencing Policy: Action Possible  
(*Mark Turner*)
  - C. Temporary Parking Lot Proposals: Action Possible  
(*Mark Turner*)
  - D. Physician/Provider Recruitment Plan: Action Possible  
(*Mark Turner*)

- E. Custom Learning Systems Board Engagement Briefing: Information Only  
*(Terry Peña)*
- F. CEO Report: Information Only  
*(Mark Turner)*
  - 1. Potential Changes to MediCal Funding Updates
  - 2. Internal Construction Updates
  - 3. Acute Care Wing/Retrofit/SNF Wing Project Updates
  - 4. Mission Moment
- G. COO/CNO Report: Information Only  
*(Terry Peña)*
  - 1. OASIS Team: C.A.R.E.S. Promises Training
  - 2. C.A.R.E.S. Superhero of the Month Program
- H. Quality Committee Report: Information Only  
Report of Meeting Held on August 28, 2025  
*(Barry Hoy)*
  - I. Marketing Committee Report: Information Only  
Report of Meeting Held on August 28, 2025  
*(Cheryl Robinson)*
  - J. Finance Committee Report: Information Only  
Report of Meeting Held on August 28, 2025  
*(Barry Smart)*
    - 1. Financial Statements: Action Probable
    - 2. Capital Purchases: Action Possible
    - 3. Investments: Action Possible
      - i. LAIF Statement as of July 31, 2025
      - ii. UBS Statement as of July 31, 2025
  - K. Board Education: Information Only  
*(Gerry Hinkley)*
    - 1. MCH Quality Department Overview  
*(Leslie Plouse)*
  - L. Discussion Topic Suggestions  
*(Gerry Hinkley)*
- X. ADJOURN TO CLOSED SESSION
- XI. CLOSED SESSION AGENDA ITEMS: (Closed session pursuant to Govt. Code § 54954.5)

- A. Closed session pursuant to Cal. Health & Safety § 32106 and Civil Code § 3426.1  
Report Involving Trade Secret: Information Only  
Subject Matter: Annual Management Action Plan (MAP) Q2 2025 Update  
Estimated date of public disclosure: May 2026  
(*Mark Turner*)
- B. Closed session pursuant to Cal. Health & Safety § 32155  
Staff Privileges Hearings: Action Probable  
Subject Matter: Medical Staff Credentialing Recommendations  
(*Bijan Motamed, M.D.*)
- C. Closed session pursuant to Cal. Health & Safety § 32155  
Medical Executive Committee Report: Information Only  
Subject Matter: Report of Medical Executive Committee Meeting Minutes  
(*Bijan Motamed, M.D.*)
- D. Closed session pursuant to Cal. Health & Safety § 32106  
Report Involving Trade Secret: Information Only  
Subject Matter: Potential new facility matters and consultation report  
Estimated date of public disclosure: January 2026  
(*Mark Turner*)
- E. Closed session pursuant to Gov. Code § 54956.9  
Risk Management Discussion: Information Only  
Subject Matter: Proposed Litigation, Case Name Unspecified:  
Disclosure would jeopardize service of process or existing settlement negotiations.  
(*Mark Turner*)
- F. Closed session pursuant to Cal. Gov. Code § 54957  
Executive Session: Information Only  
Subject Matter: CEO Evaluation  
(*Gerry Hinkley*)

## XII. RETURN TO OPEN SESSION

- A. Closed Session Report  
(*Gerry Hinkley*)
- B. Public Report of Decisions  
(*Gerry Hinkley*)

## XIII. NEXT BOARD-ATTENDED MEETINGS:

Regular Board of Directors Meeting  
Thursday, September 25, 2025, 1:00 p.m.  
(Days and times are subject to change, please refer to the posted agenda for exact times)

## XIV. FINAL ADJOURNMENT



San Bernardino Mountains Community Hospital  
District  
Regular Board of Directors Meeting  
September 25, 2025  
2:30 pm-5:00 pm Pacific Time

Mountains Community Hospital Medical Office Building  
George M. Medak Conference Room, Suite 202  
29099 Hospital Road, Lake Arrowhead, CA 92352

Or

Microsoft Teams (Click the link below to join the meeting)  
Meeting ID: 234 601 921 58 -- Passcode: MWdfbE

[https://teams.microsoft.com/l/meetup-join/19%3ameeting\\_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d](https://teams.microsoft.com/l/meetup-join/19%3ameeting_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d)

Or Call In (audio only): +1 951-384-1117, Phone Conference ID: 605 686 207#

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**I. SAN BERNARDINO MOUNTAINS COMMUNITY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING: 2:30 p.m. to 5:00 p.m.  
(estimated start time)**

**“Mountains Community Health is committed to being the region’s trusted healthcare provider, offering compassionate, expert care that ensures peace of mind for all.”**

**Board Members:**

**Gerry Hinkley, President**

**Cheryl Robinson, Vice President**

**Berrick Smart, Treasurer**

**Barry Hoy, Secretary**

**Jeri Simpson, Director**

**Staff Members:**

**Mark Turner, Chief Executive Officer**

**Terry Peña, Chief Operating Officer/Chief Nursing Officer**

**Yvonne Waggener, Chief Financial Officer**

**Kimberly McGuire, Chief Development Officer**

**Bijan Motamedi, MD, Chief of Staff, Medical Executive Committee**

**Kristi McCasland, Executive Assistant to Administration**

**Invited Guests:**

**Peter Venturini, Foundation President**  
**Jim Johnstone, Community Member**

- II. OPEN SESSION
- III. CALL TO ORDER  
(*Gerry Hinkley*)
- IV. PRESIDENTS COMMENTS: Action Possible  
(*Gerry Hinkley*)
- V. BOARD MEMBER COMMENTS: All Board Members
- VI. PUBLIC COMMENTS: Government Code Section 54954.3 Sections A & B  
The public has the right to address the legislative body on any item of interest to the public. A time restraint may be implemented at the discretion of the Board President.
- VII. PREVIOUS MINUTES: Action Probable  
(Motion will be made to include all items listed)  
(*Gerry Hinkley*)
  - A. Regular Board of Directors Minutes, Meeting Held August 28, 2025
- VIII. CONSENT AGENDA: Action Probable  
(Motion will be made to include all items listed)  
(*Gerry Hinkley*)
  - A. Approval of Quality Committee Minutes, Meeting Held August 28, 2025
  - B. Approval of Human Resources Committee Minutes, Meeting Held June 27, 2025
  - C. Approval of Finance Committee Minutes, Meeting Held August 28, 2025
  - D. Approval of the attached list of Policies and Procedures (which was emailed to the Board on September 16, 2025)
  - E. Approval of the Peer Support After Adverse Events - Care for the Caregiver (Policy)
- IX. AGENDA ITEMS
  - A. CEO Report: Information Only  
(*Mark Turner*)
    - 1. Legislative Updates
    - 2. Internal Construction Updates
    - 3. Acute Care Wing/Retrofit/SNF Wing Project Updates
  - B. COO/CNO Report: Information Only  
(*Terry Peña*)

- C. Quality Committee Report: Information Only  
Report of Meeting Held on September 25, 2025  
(*Barry Hoy*)
- D. Human Resources Committee Report: Information Only  
Report of Meeting Held on September 25, 2025  
(*Jeri Simpson*)
- E. Finance Committee Report: Information Only  
Report of Meeting Held on September 25, 2025  
(*Barry Smart*)
  - 1. Financial Statements: Action Probable
  - 2. Capital Purchases: Action Possible
  - 3. Investments: Action Possible
    - i. LAIF Statement as of August 31, 2025
    - ii. UBS Statement as of August 31, 2025
- F. Board Education: Information Only  
(*Gerry Hinkley*)
  - 1. AHA Rural Health Care Leadership Conference: February 8-11, 2026 in San Antonio, TX
  - 2. MCH Radiology Department Overview  
(*Allan Maneje*)
- G. Discussion Topic Suggestions  
(*Gerry Hinkley*)

X. ADJOURN TO CLOSED SESSION

- XI. CLOSED SESSION AGENDA ITEMS: (Closed session pursuant to Govt. Code § 54954.5)
  - A. Closed session pursuant to Cal. Health & Safety § 32155  
Staff Privileges Hearings: Action Probable  
Subject Matter: Medical Staff Credentialing Recommendations  
(*Lawrence Walker, M.D.*)
  - B. Closed session pursuant to Cal. Health & Safety § 32155  
Medical Executive Committee Report: Information Only  
Subject Matter: Report of Medical Executive Committee Meeting Minutes  
(*Lawrence Walker, M.D.*)
  - C. Closed session pursuant to Cal. Health & Safety § 32106  
Report Involving Trade Secret: Information Only  
Subject Matter: Potential new facility matters and consultation report  
Estimated date of public disclosure: January 2026  
(*Mark Turner*)

- D. Closed session pursuant to Cal. Gov. Code § 54957
  - Executive Session: Information Only
  - Subject Matter: CEO Evaluation
  - (*Gerry Hinkley*)

**XII. RETURN TO OPEN SESSION**

- A. Closed Session Report
  - (*Gerry Hinkley*)
- B. Public Report of Decisions
  - (*Gerry Hinkley*)

**XIII. NEXT BOARD-ATTENDED MEETINGS:**

Regular Board of Directors Meeting  
Thursday, October 30, 2025, 1:00 p.m.  
(Days and times are subject to change, please refer to the posted agenda  
for exact times)

**XIV. FINAL ADJOURNMENT**



San Bernardino Mountains Community Hospital  
District  
Regular Board of Directors Meeting  
October 30, 2025  
2:30 pm-5:00 pm Pacific Time

Mountains Community Hospital Medical Office Building  
George M. Medak Conference Room, Suite 202  
29099 Hospital Road, Lake Arrowhead, CA 92352

Or

Microsoft Teams (Click the link below to join the meeting)  
Meeting ID: 234 601 921 58 -- Passcode: MWdfbE

[https://teams.microsoft.com/l/meetup-join/19%3ameeting\\_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d](https://teams.microsoft.com/l/meetup-join/19%3ameeting_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d)

Or Call In (audio only): +1 951-384-1117, Phone Conference ID: 605 686 207#

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**I. SAN BERNARDINO MOUNTAINS COMMUNITY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING: 2:30 p.m. to 5:00 p.m.  
(estimated start time)**

**“Mountains Community Health is committed to being the region’s trusted healthcare provider, offering compassionate, expert care that ensures peace of mind for all.”**

**Board Members:**

**Gerry Hinkley, President**

**Cheryl Robinson, Vice President**

**Berrick Smart, Treasurer**

**Barry Hoy, Secretary**

**Jeri Simpson, Director**

**Staff Members:**

**Mark Turner, Chief Executive Officer**

**Terry Peña, Chief Operating Officer/Chief Nursing Officer**

**Yvonne Waggener, Chief Financial Officer**

**Kimberly McGuire, Chief Development Officer**

**Bijan Motamedi, MD, Chief of Staff, Medical Executive Committee**

**Kristi McCasland, Executive Assistant to Administration**

**Invited Guests:**

**Peter Venturini, Foundation President**  
**Jim Johnstone, Community Member**

**II. OPEN SESSION****III. CALL TO ORDER**

*(Gerry Hinkley)*

**IV. PRESIDENTS COMMENTS: Action Possible**

*(Gerry Hinkley)*

**V. BOARD MEMBER COMMENTS: All Board Members****VI. PUBLIC COMMENTS: Government Code Section 54954.3 Sections A & B**

The public has the right to address the legislative body on any item of interest to the public. A time restraint may be implemented at the discretion of the Board President.

**VII. PREVIOUS MINUTES: Action Probable**

(Motion will be made to include all items listed)

*(Gerry Hinkley)*

- A. Regular Board of Directors Minutes, Meeting Held September 25, 2025

**VIII. CONSENT AGENDA: Action Probable**

(Motion will be made to include all items listed)

*(Gerry Hinkley)*

- A. Approval of Quality Committee Minutes, Meeting Held September 25, 2025
- B. Approval of Facilities Committee Minutes, Meeting Held July 24, 2025
- C. Approval of Finance Committee Minutes, Meeting Held September 25, 2025
- D. Approval of the attached list of Policies and Procedures (which was emailed to the Board on October 20, 2025)

**IX. AGENDA ITEMS**

- A. 2025 Board Self Evaluations: Due by November 12, 2025

*(Mark Turner)*

- B. CEO Report: Information Only

*(Mark Turner)*

- 1. Legislative Updates

- 2. Internal Construction Updates

- 3. Acute Care Wing/Retrofit/SNF Wing Project Updates

- C. COO/CNO Report: Information Only

*(Terry Peña)*

- D. Quality Committee Report: Information Only  
Report of Meeting Held on October 30, 2025  
(*Barry Hoy*)
- E. Facilities Committee Report: Information Only  
Report of Meeting Held on October 30, 2025  
(*Cheryl Robinson*)
- F. Finance Committee Report: Information Only  
Report of Meeting Held on October 30, 2025  
(*Barry Smart*)
  - 1. Financial Statements: Action Probable
  - 2. Capital Purchases: Action Possible
  - 3. Investments: Action Possible
    - i. LAIF Statement as of September 30, 2025
    - ii. UBS Statement as of September 30, 2025
- G. Board Education: Information Only  
(*Gerry Hinkley*)
  - 1. AHA Rural Health Care Leadership Conference: February 8-11, 2026, San Antonio, TX
  - 2. CHA Rural Health Care Symposium: March 2026 (exact dates, TBA)
  - 3. HASC Annual Conference, April 20-22, 2026, Carlsbad, CA
  - 4. MCH Materials Management Department Overview  
(*Cameron Egerer*)
- H. Discussion Topic Suggestions  
(*Gerry Hinkley*)

X. ADJOURN TO CLOSED SESSION

XI. CLOSED SESSION AGENDA ITEMS: (Closed session pursuant to Govt. Code § 54954.5)

- A. Closed session pursuant to Cal. Health & Safety § 32106  
Report Involving Trade Secret: Action Possible  
Subject Matter: Potential new facility matters and consultation report  
Estimated date of public disclosure: January 2026  
(*Mark Turner*)
- B. Closed session pursuant to Cal. Gov. Code § 54957  
Executive Session: Action Possible  
Subject Matter: CEO Incentive Compensation Determination  
(*Mark Turner*)

XII. RETURN TO OPEN SESSION

- A. Closed Session Report  
(*Gerry Hinkley*)

B. Public Report of Decisions  
*(Gerry Hinkley)*

XIII. NEXT BOARD-ATTENDED MEETINGS:

Regular Board of Directors Meeting

Thursday, November 20, 2025, 1:00 p.m.

(Days and times are subject to change, please refer to the posted agenda for exact times)

XIV. FINAL ADJOURNMENT



San Bernardino Mountains Community Hospital  
District  
Special Board of Directors Meeting - SBMCHD  
Facilities Master Planning (FMP) Retreat  
November 14, 2025  
1:00 pm-5:00 pm Pacific Time

Mountains Community Hospital Medical Office Building  
George M. Medak Conference Room, Suite 202  
29099 Hospital Road, Lake Arrowhead, CA 92352

Or

Microsoft Teams (Click the link below to join the meeting)  
Meeting ID: 223 444 787 532 02 -- Passcode: jK766sf3

[https://teams.microsoft.com/l/meetup-join/19%3ameeting\\_MTA0ODQ4ODAtMTkxZS00YTczLWI0NWItYmU0OTgzNjAzY2Nh%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d](https://teams.microsoft.com/l/meetup-join/19%3ameeting_MTA0ODQ4ODAtMTkxZS00YTczLWI0NWItYmU0OTgzNjAzY2Nh%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d)

Or Call In (audio only): +1 951-384-1117, Phone Conference ID: 917 692 310#

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**I. SAN BERNARDINO MOUNTAINS COMMUNITY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING: 1:00 p.m. to 5:00 p.m.  
(estimated start time)**

**“Mountains Community Health is committed to being the region’s trusted healthcare provider, offering compassionate, expert care that ensures peace of mind for all.”**

**Board Members:**

**Gerry Hinkley, President**  
**Cheryl Robinson, Vice President**  
**Barrick Smart, Treasurer**  
**Barry Hoy, Secretary**  
**Jeri Simpson, Director**

**Staff Members:**

**Mark Turner, Chief Executive Officer**  
**Terry Peña, Chief Operating Officer/Chief Nursing Officer**  
**Yvonne Waggener, Chief Financial Officer**  
**Kimberly McGuire, Chief Development Officer**  
**Bijan Motamedi, MD, Chief of Staff, Medical Executive Committee**  
**Kristi McCasland, Executive Assistant to Administration**

**Invited Guests:**

**Peter Venturini, Foundation President**

**Jim Johnstone, Community Member**

**JT Stanton, Bonadiman Engineering**

**Brent McManigal, Land Use Attorney, Fennemore Law**

**II. OPEN SESSION**

**III. CALL TO ORDER**

*(Gerry Hinkley)*

**IV. PUBLIC COMMENTS: Government Code Section 54954.3 Sections A & B**

The public has the right to address the legislative body on any item of interest to the public. A time restraint may be implemented at the discretion of the Board President.

**V. ADJOURN TO CLOSED SESSION (Closed session pursuant to California Health and Safety Code § 32106 and Civil Code § 3426.1)**

**VI. CLOSED SESSION AGENDA ITEMS:**

**A. Facilities Master Planning: Action Possible**

*(Mark Turner; JT Stanton; Brent McManigal; Kim McGuire)*

**VII. RETURN TO OPEN SESSION**

**A. Closed Session Report**

*(Gerry Hinkley)*

**B. Public Report of Decisions**

*(Gerry Hinkley)*

**VIII. NEXT BOARD-ATTENDED MEETINGS:**

Regular Board of Directors Meeting

Thursday, November 20, 2025, 1:00 p.m.

(Days and times are subject to change, please refer to the posted agenda for exact times)

**IX. FINAL ADJOURNMENT**



San Bernardino Mountains Community Hospital  
District  
Regular Board of Directors Meeting  
November 20, 2025  
2:30 pm-5:00 pm Pacific Time

Mountains Community Hospital Medical Office Building  
George M. Medak Conference Room, Suite 202  
29099 Hospital Road, Lake Arrowhead, CA 92352

Or

Microsoft Teams (Click the link below to join the meeting)  
Meeting ID: 234 601 921 58 -- Passcode: MWdfbE

[https://teams.microsoft.com/l/meetup-join/19%3ameeting\\_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d](https://teams.microsoft.com/l/meetup-join/19%3ameeting_NTEwMzIIMDUtMzVjOC00MDEzLWE0ODgtMjA3NGQ5NjFiM2Jk%40thread.v2/0?context=%7b%22Tid%22%3a%22d19e74d7-07c7-49fe-bfb3-f7c52cdabde8%22%2c%22Oid%22%3a%225e974b93-2a97-40d8-91f9-93f88ec1b489%22%7d)

Or Call In (audio only): +1 951-384-1117, Phone Conference ID: 605 686 207#

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**I. SAN BERNARDINO MOUNTAINS COMMUNITY HOSPITAL DISTRICT  
BOARD OF DIRECTORS MEETING: 2:30 p.m. to 5:00 p.m.  
(estimated start time)**

**“Mountains Community Health is committed to being the region’s trusted healthcare provider, offering compassionate, expert care that ensures peace of mind for all.”**

**Board Members:**

**Gerry Hinkley, President**  
**Cheryl Robinson, Vice President**  
**Barrick Smart, Treasurer**  
**Barry Hoy, Secretary**  
**Jeri Simpson, Director**

**Staff Members:**

**Mark Turner, Chief Executive Officer**  
**Terry Peña, Chief Operating Officer/Chief Nursing Officer**  
**Yvonne Waggener, Chief Financial Officer**  
**Kimberly McGuire, Chief Development Officer**  
**Bijan Motamedi, MD, Chief of Staff, Medical Executive Committee**  
**Kristi McCasland, Executive Assistant to Administration**

**Invited Guests:**

**Peter Venturini, Foundation President**  
**Jim Johnstone, Community Member**

- II. OPEN SESSION
- III. CALL TO ORDER  
(*Gerry Hinkley*)
- IV. PRESIDENTS COMMENTS: Action Possible  
(*Gerry Hinkley*)
- V. BOARD MEMBER COMMENTS: All Board Members
- VI. PUBLIC COMMENTS: Government Code Section 54954.3 Sections A & B  
The public has the right to address the legislative body on any item of interest to the public. A time restraint may be implemented at the discretion of the Board President.
  - A. Introduction of Chief Jason Serrano, San Bernardino County Fire  
(*Jim Johnstone*)
- VII. PREVIOUS MINUTES: Action Probable  
(Motion will be made to include all items listed)  
(*Gerry Hinkley*)
  - A. Regular Board of Directors Minutes, Meeting Held October 30, 2025
  - B. Special Board of Directors Minutes, Meeting Held November 14, 2025
- VIII. CONSENT AGENDA: Action Probable  
(Motion will be made to include all items listed)  
(*Gerry Hinkley*)
  - A. Approval of Quality Committee Minutes, Meeting Held October 30, 2025
  - B. Approval of Marketing Committee Minutes, Meeting Held August 28, 2025
  - C. Approval of Finance Committee Minutes, Meeting Held October 30, 2025
  - D. Approval of the attached list of Policies and Procedures (which was emailed to the Board on November 10, 2025)
- IX. AGENDA ITEMS
  - A. 2025 Board Self Evaluations Results: Information Only  
(*Mark Turner*)
  - B. Election of Board Officers & Committee Assignments for CY 2026: Action Possible  
(*Gerry Hinkley*)
  - C. Board of Directors Meeting Calendar for CY 2026: Action Possible

(*Gerry Hinkley*)

- D. Board Compensation Policy for CY 2026: Action Possible  
(*Yvonne Waggner*)
- E. Board Teleconferencing Policy for CY 2026 (Clean Version): Action Possible  
(*Gerry Hinkley*)
  - 1. Board Teleconferencing Policy for CY 2026 (Redlined Version)  
(*Gerry Hinkley*)
- F. CEO Report: Information Only  
(*Mark Turner*)
  - 1. Service Excellence Initiative Updates
  - 2. Internal Construction Updates
  - 3. Acute Care Wing/Retrofit/SNF Wing Project Updates
- G. COO/CNO Report: Information Only  
(*Terry Peña*)
- H. Quality Committee Report: Information Only  
Report of Meeting Held on November 20, 2025  
(*Barry Hoy*)
- I. Marketing Committee Report: Information Only  
Report of Meeting Held on November 20 2025  
(*Cheryl Robinson*)
- J. Finance Committee Report: Information Only  
Report of Meeting Held on November 20, 2025  
(*Barry Smart*)
  - 1. Financial Statements: Action Probable
  - 2. Capital Purchases: Action Possible
  - 3. Investments: Action Possible
    - i. LAIF Statement as of October 31, 2025
    - ii. UBS Statement as of October 31, 2025
- K. Board Education: Information Only  
(*Gerry Hinkley*)
  - 1. AHA Rural Health Care Leadership Conference: February 8-11, 2026, San Antonio, TX
  - 2. CHA Rural Health Care Symposium: March 2026 (exact dates, TBA)
  - 3. HASC Annual Conference, April 20-22, 2026, Carlsbad, CA
  - 4. MCH Nutritional Services Department Overview  
(*Delacey Foster*)
- L. Discussion Topic Suggestions  
(*Gerry Hinkley*)

X. ADJOURN TO CLOSED SESSION

XI. CLOSED SESSION AGENDA ITEMS: (Closed session pursuant to Govt. Code § 54954.5)

- A. Closed session pursuant to Cal. Health & Safety § 32155  
Hearings: Action Probable  
Subject Matter: Staff Privileges  
Re: Credentialing Recommendations  
*(Bijan Motamedi)*
- B. Closed session pursuant to Cal. Health & Safety § 32155  
Medical Executive Committee Report: Information Only  
Subject Matter: Report of Medical Executive Committee Meeting  
Minutes  
*(Bijan Motamedi)*

XII. RETURN TO OPEN SESSION

- A. Closed Session Report  
*(Gerry Hinkley)*
- B. Public Report of Decisions  
*(Gerry Hinkley)*

XIII. NEXT BOARD-ATTENDED MEETINGS:

Regular Board of Directors Meeting  
Wednesday, January 28, 2026, 1:00 p.m.  
(Days and times are subject to change, please refer to the posted agenda  
for exact times)

XIV. FINAL ADJOURNMENT