

Mountains Community Hospital
Key Financial Indicators

	AUDITED							BENCHMARKS	
	06/30/17	06/30/18	06/30/19	06/30/20	06/30/21	06/30/22	01/31/23	FAR WEST	CA
<u>LIQUIDITY</u>									
Days cash on hand - All sources	161	240	344	523	490	490	410	173	222
Cash	909,787	944,823	625,817	15,242,086	8,242,632	4,168,498	861,421		
Funded Depreciation	8,505,612	14,339,180	21,636,014	20,160,931	29,289,726	35,548,549	34,489,189		
Total	9,415,399	15,284,003	22,261,831	35,403,017	37,532,358	39,717,047	35,350,610		
Days gross revenue in gross AR	58	57	55	49	62	52	54		
Days net revenue in net AR	41	33	43	33	41	37	38	59	41
Days expense in AP	32	23	25	29	29	42	29		
Current ratio	1.6	2.3	1.6	2.1	1.8	1.8	1.1		
Cash to debt	91%	154%	236%	303%	443%	498%	442%		
<u>CAPITAL STRUCTURE</u>									
Long-term debt to capitalization	38%	28%	24%	25%	16%	14%	15%		
<u>PROFITABILITY</u>									
Total margin	12%	26%	19%	17%	29%	14%	-28%		
<u>OTHER</u>									
Paid full time equivalents (FTE's)	165.66	177.25	183.31	176.66	185.49	182.08	182.39		
BENCHMARK - FAR WEST	The Industry Benchmark is from the Optum 2022 Almanac of Hospital Financial and Operating Indicators. The Benchmark Average is for Critical Access Hospital in the Far West Region.								
BENCHMARK - CA	The California Benchmark is from the Flex Monitoring Team Data Summary Report #26, CAH Financial indicators Report: Summary of Indicators Medians by State, May 2022.								

Mountains Community Hospital
Comparative Statistics

	Patient Days				Average Daily Census				ER Visits		Surgery	
	Acute	Swing	Hospital	SNF	Acute	Swing	Hospital	SNF	Month	Day	Endo	Surg
Jul-21	86	-	86	593	2.8	-	2.8	19.1	896	29	18	24
Aug-21	86	3	89	620	2.8	0.1	2.9	20.0	835	27	8	13
Sep-21	74	28	102	600	2.5	0.9	3.4	20.0	727	24	18	21
Oct-21	83	32	115	620	2.7	1.0	3.7	20.0	708	23	18	12
Nov-21	96	2	98	600	3.2	0.1	3.3	20.0	723	24	13	16
Dec-21	121	36	157	620	3.9	1.2	5.1	20.0	682	22	14	22
Jan-22	196	2	198	620	6.3	0.1	6.4	20.0	810	26	2	14
Feb-22	59	1	60	560	2.1	0.0	2.1	20.0	572	20	1	9
Mar-22	34	-	34	573	1.1	-	1.1	18.5	601	19	15	22
Apr-22	49	-	49	553	1.6	-	1.6	18.4	669	22	7	17
May-22	57	-	57	589	1.8	-	1.8	19.0	714	23	10	25
Jun-22	75	-	75	583	2.5	-	2.5	19.4	716	24	12	16
	1,016	104	1,120	7,131	2.8	0.3	3.1	19.5	8,653	24	136	211
	Patient Days				Average Daily Census				ER Visits		Surgery	
	Acute	Swing	Hospital	SNF	Acute	Swing	Hospital	SNF	Month	Day	Endo	Surg
Jul-22	45	7	52	589	1.5	0.2	1.7	19.0	841	27	18	24
Aug-22	46	28	74	605	1.5	0.9	2.4	19.5	814	26	20	19
Sep-22	50	14	64	585	1.7	0.5	2.1	19.5	760	25	3	7
Oct-22	30	38	68	594	1.0	1.2	2.2	19.2	786	25	-	1
Nov-22	80	56	136	562	2.7	1.9	4.5	18.7	802	27	-	6
Dec-22	48	4	52	558	1.5	0.1	1.7	18.0	786	25	-	12
Jan-23	46	39	85	585	1.5	1.3	2.7	18.9	712	23	-	9
	345	186	531	4,078	1.6	0.9	2.5	19.0	5,501	26	41	78
Budget Jan-23	78	16	94	608	2.5	0.5	3.0	19.6	744	24	-	15

Mountains Community Hospital
Comparative Statistics

	Lab	Radiology Exams						PT	Rural Health Clinics				
	Tests	X Ray	CT	Mammo	DXA	US	Total	Visits	LA Med	LA Dent	LA Tele	RS Med	Total
Jul-21	7,369	736	264	84	19	107	1,210	712	482	215	210	120	1,027
Aug-21	8,120	709	255	77	18	120	1,179	734	535	244	224	155	1,158
Sep-21	7,871	657	243	75	18	80	1,073	746	528	266	234	150	1,178
Oct-21	7,535	659	249	100	15	127	1,150	714	433	205	239	96	973
Nov-21	7,463	620	254	79	24	124	1,101	710	453	243	225	141	1,062
Dec-21	6,673	562	229	51	18	73	933	590	385	167	237	59	848
Jan-22	7,426	689	250	38	7	82	1,066	566	455	278	236	73	1,042
Feb-22	6,098	606	238	49	13	91	997	577	421	216	196	123	956
Mar-22	6,849	559	183	58	8	110	918	807	533	265	285	130	1,213
Apr-22	6,141	592	213	101	23	133	1,062	711	389	263	270	116	1,038
May-22	6,597	620	204	84	15	117	1,040	678	476	316	256	113	1,161
Jun-22	6,794	660	189	74	17	103	1,043	642	514	292	246	115	1,167
	84,936	7,669	2,771	870	195	1,267	12,772	8,187	5,604	2,970	2,858	1,391	12,823
	Lab	Radiology Exams						PT	Rural Health Clinics				
	Tests	X Ray	CT	Mammo	DXA	US	Total	Visits	LA Med	LA Dent	LA Tele	RS Med	Total
Jul-22	7,502	632	276	52	9	107	1,076	642	480	259	221	89	1,049
Aug-22	7,644	635	256	74	23	100	1,088	792	506	291	236	177	1,210
Sep-22	6,523	584	238	51	12	119	1,004	615	395	245	240	140	1,020
Oct-22	6,566	594	206	94	19	102	1,015	722	413	247	244	126	1,030
Nov-22	6,815	575	184	99	23	83	964	715	379	196	213	102	890
Dec-22	5,970	592	203	78	19	93	985	635	337	204	235	97	873
Jan-23	5,794	577	191	37	8	94	907	623	375	227	223	88	913
	46,814	4,189	1,554	485	113	698	7,039	4,744	2,885	1,669	1,612	819	6,985
Budget Jan-23	6,000	739	204	82	25	113	1,163	681	460	260	240	140	1,100

Statement of Revenue & Expenses

Application Code : GL

User Login Name:waggeny

Through January 2023

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance	FY Budget	Remaining
Revenue:								
Gross Patient Service Revenue	4,747,236	5,259,965	-512,729	36,097,230	36,820,958	-723,728	62,680,783	-26,583,553
Deductions from Revenue:								
Contractual Discounts	2,932,356	3,444,901	-512,545	22,726,402	24,034,307	-1,307,905	40,969,812	-18,243,410
Bad Debt	50,000	106,000	-56,000	511,384	741,000	-229,616	1,261,000	-749,616
Charity Care	26,576	0	26,576	52,500	0	52,500	0	52,500
Supplemental Reimbursement	0	0	0	-25,606	0	-25,606	-7,852,000	7,826,394

Net Patient Service Revenue	1,738,304	1,709,064	29,240	12,832,551	12,045,651	786,900	28,301,971	-15,469,420
Other Operating Revenue	25,789	23,960	1,829	172,076	167,720	4,356	352,520	-180,444

Total Revenue	1,764,093	1,733,024	31,069	13,004,628	12,213,371	791,257	28,654,491	-15,649,863
Expenses:								
Salaries and Wages	1,390,758	1,553,200	-162,442	9,966,012	10,713,110	-747,098	18,248,010	-8,281,998
Employee Benefits	323,142	328,160	-5,018	2,105,914	2,212,810	-106,896	3,911,160	-1,805,246
Professional Fees	264,434	164,100	100,334	1,574,482	1,039,330	535,152	1,866,780	-292,298
Supplies	276,260	291,435	-15,175	1,812,862	1,765,930	46,932	3,131,975	-1,319,113
Purchased Services	127,209	89,920	37,289	792,081	756,860	35,221	1,255,185	-463,104
Rent	14,087	9,915	4,172	108,338	69,405	38,933	122,280	-13,942
Repairs & Maintenance	73,172	69,840	3,332	464,093	476,075	-11,982	906,495	-442,402
Utilities	49,375	43,325	6,050	367,689	332,875	34,814	547,500	-179,811
Insurance	39,414	38,960	454	275,811	272,710	3,101	467,500	-191,689
Depreciation Expense	124,474	139,730	-15,256	869,790	952,660	-82,870	1,651,310	-781,520
Other Operating Expenses	127,203	115,730	11,473	823,696	788,065	35,631	1,876,535	-1,052,839

Statement of Revenue & Expenses

Application Code : GL

User Login Name:waggeny

Through January 2023

Description	Actual	Budget	Variance	YTD Actual	YTD Budget	Variance	FY Budget	Remaining
Total Expenses	2,809,529	2,844,315	-34,786	19,160,768	19,379,830	-219,062	33,984,730	-14,823,962

Income (Loss) from Operations	-1,045,436	-1,111,291	65,855	-6,156,140	-7,166,459	1,010,319	-5,330,239	-825,901

Non-Operating Rev (Exp):								
District Tax Revenue	245,000	245,000	0	1,715,000	1,715,000	0	2,940,000	-1,225,000
Investment Income	124,812	0	124,812	485,544	0	485,544	0	485,544
Interest Expenses	-37,950	-37,950	0	-265,655	-265,655	0	-445,765	180,110
Non Capital Grants & Contr	247,799	247,500	299	561,320	510,000	51,320	970,000	-408,680
Other Non-Operating Revenue	37,503	37,490	13	265,333	262,430	2,903	450,180	-184,847
Other Non-Operating Expense	-22,990	-26,075	3,085	-187,836	-197,395	9,559	-331,890	144,054
Gain/Loss On Disp of Property	0	0	0	0	0	0	0	0

Non-Operating Revenue/Expense	594,174	465,965	128,209	2,573,707	2,024,380	549,327	3,582,525	-1,008,818

Net Income (Loss)	-451,262	-645,326	194,064	-3,582,433	-5,142,079	1,559,646	-1,747,714	-1,834,719
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12:00

Balance Sheet

Application Code : GL

User Login Name:waggeny

January 2023

Description	Beginning	Ending	Variance
	Balance	Balance	
Assets:			
Cash & Cash Equivalents	4,168,497	861,421	-3,307,077
Receivables: Patient - Net	2,875,476	2,523,865	-351,611
Receivables: Other	198,586	6,838	-191,748
Inventory	569,588	694,110	124,522
Prepaid Expenses & Deposits	477,555	670,364	192,809

Total Current Assets	8,289,702	4,756,598	-3,533,105
Assets Limited As To Use	36,015,367	35,235,661	-779,706
Capital Assets - Net	16,208,340	16,956,900	748,560
Other Assets	1,982,928	1,982,928	0

Total Assets	62,496,338	58,932,088	-3,564,250
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Liabilities:			
Long-Term Debt - CP	509,000	275,000	-234,000
AP & Accrued Expenses	1,536,352	1,142,071	-394,281
Patient Credit Balances	583,417	639,796	56,379
Accrued Interest	183,248	179,612	-3,637
Accrued Payroll	1,183,246	1,449,018	265,772
Deferred Revenue	40,294	13,257	-27,038
Est Third-Party Settlements	649,088	736,595	87,507

Total Current Liabilities	4,684,645	4,435,347	-249,298
Long-Term Debt	7,979,957	7,989,062	9,105
Deferred Inflows-Leases	2,008,540	2,008,540	0

Total Liabilities	14,673,142	14,432,949	-240,193
Net Assets	47,823,196	44,499,139	-3,324,057

Total Liabilities & Net Assets	62,496,338	58,932,088	-3,564,250
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FY 2023 Capital Budget & Asset Additions as of 01/31/23

Department	Item Description	Budget	Complete	Actual	Funding	
Facilities	Front of House	498,000		310,197	507,000	Grants & Donations
Facilities	Gift Shop	165,600				
Facilities	Front of House & Gift Shop Soft Costs & Furniture	152,600				
Facilities	RHC LA Interior Remodel/Retrofit	200,000		65,346	50,000	County
Facilities	Touchless Bathrooms	60,000		70,760	200,000	Federal COVID Relief
Facilities	Hallway Flooring MOB	20,000				
Environmental Services	Hand Hygiene Monitoring	50,000	X	35,135		
Surgery	Surgery Cabinetry	23,000		26,550		
Facilities	Hospital & MOB Flooring	307,000		355,147	258,000	ARP Ship Grant
Facilities	Patient Transfer Vehicle	125,000			125,000	Foundation
Emergency/Surgery	Stryker Gurneys	95,000			150,000	Ahmanson Grant
Facilities	Education Center	-			327,000	Donations
Facilities	Minor Use Permit (Parking Structure, Education Center, Acute Care Wing)	200,000		28,335		
Facilities	Parking Structure	-				
Facilities	New Acute Care Wing	-				
Anesthesia	Anesthesia Monitor	30,000				
Dietary	A/C Project	81,000		423		Approved 8/2022
Emergency	Radio System (Wearable Alert Notifiers)	TBD				
Emergency	Slit Lamp	10,000	X	11,805		
Facilities	Chemistry Analyzers (2) Construction	25,000		9,770		
Facilities	ER Exam Lights	50,000				
Facilities	Extension to Bio Hazard Cage	6,000				
Facilities	Fire Suppression (Server Room)	65,000				
Facilities	Front of House & Med Surg HVAC	306,000		266,949		
Facilities	Med Surg Nursing Station (Pyxis)	135,000		98,047		
Facilities	Med Surg Windows	150,000				
Facilities	MOB A/C Units	25,000				
Facilities	MOB Electrical Panel	15,000				
Facilities	MOB Repairs on Pop-Outs	75,000				
Facilities	Nurses' Call System	250,000				
Facilities	OR Doors	15,000				
Facilities	Parking Lot Expansion	50,000				
Facilities	Parking Lot Slurry & Restripe	38,000	X	37,565		
Facilities	Pharmacy Relocation (Includes Hood)	496,800		61,018		
Facilities	Seismic NPC3 (Anchor Equipment) & SPC 4D	100,000		50,261		
Facilities	SNF Nurses' Station	15,000				

FY 2023 Capital Budget & Asset Additions as of 01/31/23

<u>Department</u>	<u>Item Description</u>	<u>Budget</u>	<u>Complete</u>	<u>Actual</u>	<u>Funding</u>
Facilities	Storage Containers	74,000			
Facilities	Surgery Water Filtration System Construction	20,000			
Facilities	Utility Vehicle	25,000			
Information Tech	Cisco Firewalls	28,000			
Information Tech	EHR	TBD		150,000	
Laboratory	Centrifuge	9,000	X	8,369	
Laboratory	Chemistry Analyzer Interface	19,000		18,318	
Laboratory	Coagulation Analyzer	67,000			
Laboratory	Microscope	15,000	X	14,817	
Med Surg	Accuvein Vein Finder	6,000			
Respiratory	EKG Machine	13,000			
RHC Dental	Air Compressor	9,000			
RHC Dental	Autoclave	12,000	X	10,644	
RHC Dental	Exam Chair	17,000	X	16,499	
Surgery	Cardiac Monitors (2)	23,000			
Surgery	EGD & Colonscopy Scopes	55,000			
Surgery	Electrosurgical Unit with Smoke Evacuator	37,000		6,610	
		4,263,000		1,652,565	1,617,000
<u>Not Budgeted</u>					
Information Tech	Phone System Upgrade	NA		8,520	
Radiology	Windows 10 Upgrade to Ultrasound Machine	NA	X	6,007	
Skilled Nursing Facility	Shed	NA	X	7,902	
Skilled Nursing Facility	Hepa Air Filtration	NA	X	15,111	
Facilities	Sprinklers	NA		9,217	
	Total	4,263,000		1,699,321	